



FOUNDATIONS:



Governor Doug Ducey

OUR SHARED VISION

MISSION

We will serve, protect, promote and defend the State of Arizona and its citizens in the pursuit of a better life.

LEADERSHIP

True leaders change things to make them better.

CORE BELIEFS

My responsibility is to ...

Identify Problems

Improve Processes

DO MORE GOOD

Understand Customer Needs

Measure Results

CORE VALUES

- Do the right thing
- Commit to excellence
- Care about one another

KEY GOALS

21st CENTURY EDUCATION

Ensuring World Class Education

GOAL COUNCIL CHAIR
Kaitlin Harrier, Policy Advisor - Education

STRONG, INNOVATIVE ECONOMY

Driving Economic Opportunity

GOAL COUNCIL CHAIR
Sandra Watson, Director - Commerce Authority
Ben Blink, Policy Advisor

HEALTHY PEOPLE & COMMUNITIES

Championing Healthy Communities

GOAL COUNCIL CHAIR
Christina Corieri, Senior Policy Advisor
Wanda Wright, Director - Veteran's Services

SUSTAINABLE RESOURCES & RECREATION

Conserving Natural Resources

GOAL COUNCIL CHAIR
Hunter Moore, Policy Advisor
Misael Cabrera, Director - Environmental Quality

SAFE COMMUNITIES

Protecting Life and Property

GOAL COUNCIL CHAIR
Jennifer Thomsen, Policy Advisor
Gilbert Orrantia, Director - Homeland Security

EFFICIENT & ACCOUNTABLE GOVERNMENT

Accelerating Agency Performance

GOAL COUNCIL CHAIR
Gilbert Davidson, Chief of Operations

MISSION OUTCOMES

- Quality early learning
- 3rd grade reading
- 8th grade math
- High school completion
- Youth enrolled in work or school
- Postsecondary attainment
- Post high school enrollment

- Median household income
- Per capita personal income
- Foreign trade
- Non-farm jobs - rate
- Non-farm jobs - number
- Unemployment
- Spending by overnight visitors
- Tax climate
- Economic freedom

- Mental health
- Smoking
- Deaths from drug and alcohol
- Teen pregnancy
- Infant mortality
- Adult healthy weight

- Acres impacted by wildfires
- Healthy wildlife population/habitat
- Lake Mead level
- Percent population drinking within federal limits
- Percent population breathing air within federal limits

- Violent crime
- Property crime
- Border strike force seizures
- Rate of out-of-home placements
- Injured workers
- Traffic fatalities
- Wildfire property destruction mitigation
- Acres burned in unwanted wildland fires
- Recidivism
- Juvenile recidivism

- Tax Reduction
- Government savings
- Credit rating
- Transparency
- State debt
- Government operations

LEAD MEASURES

- Chronic absenteeism
- Increasing the number of A & B schools
- Improvement of C, D, and F schools
- High-quality school leadership
- Teacher retention
- Teacher pay
- Students enrolled in college & career preparedness programs
- Postsecondary degrees, certifications & credentials for low-income students
- Education investment

- New company formations
- Overnight visitors
- Labor force participation
- Private sector capital investment
- Population Growth

- Teens in pregnancy prevention program
- Physicians using prescription drug monitoring database
- Number of home visits provided
- Underserved food areas
- Delivery of mental health services

- Forest acres treated
- Active management actions taken to maintain and improve wildlife populations
- Probability Lake Mead will fall below 1,025 ft.
- Public water systems delivering water above federal limits
- Days exceeding federal limits for ozone and dust

- Foster care permanency
- Removal rate of children from unsafe homes
- Workplace safety
- Wildfire awareness in at risk communities
- Fire risk to people and places
- Successful community supervision completion
- Youth successful community supervision completion
- Traffic stops
- DUI arrests
- Wrong-way driving occurrences
- Child seats installed/inspected

- State employees
- Regrettable attrition
- IT performance
- Administrative rules eliminated
- Government spending
- Services online
- Speed of service

KEY FUNCTIONS

- Setting & implementing best practices in policy that foster critical thinking, communication & collaboration
- Creating meaningful standards, assessments, and accountability systems
- Recruiting and retaining quality educational professionals
- Closing the achievement gap for low-income and minority students
- Providing access and choice to high-quality early learning
- Promoting rigorous pathways to postsecondary education based on student interests
- Strengthening the alignment of education outcomes to workforce needs

- Setting economic policy
- Making it easier to do business and embracing "start-up state" positioning
- Developing, retaining, and attracting skilled workers
- Expanding, retaining, and attracting businesses
- Raising Arizona's positive profile nationally and internationally
- Maintain and expand Arizona's critical public assets and infrastructure

- Setting health policy
- Promoting active and healthy people
- Conserving resources for multiple benefits
- Ensuring appropriate access to healthcare services
- Ensuring healthy homes and workplaces

- Setting natural resource policy
- Promoting balanced land uses
- Ensuring sufficient water yield
- Ensuring water quality
- Improving air quality

- Setting safety policy
- Enforcing laws
- Deterring criminal activity
- Protecting children and families
- Providing law enforcement and fire services
- Managing Corrections
- Mitigating risk through prevention and education
- Promoting safe workplaces
- Coordinating emergency readiness
- Ensuring safe travel

- Planning and reviewing performance
- Improving processes
- Attracting, developing, and retaining talent
- Delivering world-class procurement
- Driving innovative IT solutions
- Optimizing physical assets
- Managing risk
- Balancing the budget
- Streamlining regulatory environment

GOVERNMENT AT THE SPEED OF BUSINESS:

- Decide Faster
- Respond Faster
- Resolve Faster
- Add More Services Online
- Save Tax Dollars

ARIZONA
OPPORTUNITY FOR ALL