FOUNDATIONS:

• Save Tax Dollars
• Add More
• Respond Faster
• Decide Faster

BUSINESS:

AT THE GOVERNMENT Services Online

Governor Doug Ducey

v. 03-2020

OUTCOMES

MEASURES

GOALS

State of Arizona and its citizens in the pursuit of a better life.

KEY GOALS

21st CENTURY EDUCATION

Ensuring World Class Education

GOAL COUNCIL CHAIR
Katie Harry, Policy Advisor – Education

STRONG, INNOVATIVE ECONOMY

Driving Economic Opportunity

GOAL COUNCIL CHAIR
Sandra Marison, Director – Commerce Authority
Ben Bird, Policy Advisor

HEALTHY PEOPLE & COMMUNITIES

Championing Healthy Communities

GOAL COUNCIL CHAIR
Wanda Wright, Director – Veteran’s Services
Christina Cannon, Senior Policy Advisor

SUSTAINABLE RESOURCES & RECREATION

Conserving Natural Resources

GOAL COUNCIL CHAIR
Nancy Nufius, Director – Recreation

SAFE COMMUNITIES

Protecting Life and Property

GOAL COUNCIL CHAIR
Gilbert Orantes, Director – Homeland Security
Maya Fitzgerald, Policy Advisor

EFFICIENT & ACCOUNTABLE GOVERNMENT

Accelerating Agency Performance

GOAL COUNCIL CHAIR
Daniel Ray, Chief of Operations

MISSION OUTCOMES

• Quality early learning
• 3rd grade reading
• 8th grade math
• High school completion
• Youth enrolled in work or school
• Postsecondary attainment
• Post high school enrollment
• Median household income
• Per capita personal income
• Foreign-trade
• Non-farm jobs – state
• Non farm jobs – number
• Unemployment
• Spending by overnight visitors
• Tax climate
• Economic freedom
• Mental health
• Smoking
• Deaths from drug and alcohol
• Teen pregnancy
• Infant mortality
• Adult healthy weight
• Acres impacted by wildfires
• Healthy wildlife population/habitat
• Lake Mead level
• Percent population drinking within federal limits
• Percent population breathing air within federal limits
• Violent crime
• Property crime
• Border strike force seizures
• Rate of out of home placements
• Injured workers
• Traffic fatalities
• Wildlife property destruction mitigation
• Acres burned in unwanted wildfires
• Recidivism
• Juvenile recidivism
• Forest acres treated
• Active management actions taken to maintain and improve wildlife populations
• Probability Lake Mead will fall below 1,025 ft.
• Public water systems delivering water above federal limits
• Days exceeding federal limits for ozone and dust
• Foster care permanency
• Removal rate of children from unsafe homes
• Workplace safety
• Wildlife awareness in at-risk communities
• Fire risk to people and places
• Successful community supervision completions
• Youth successful community supervision completions
• Traffic stops
• OUI arrests
• Wrecks by driving occurrences
• Child seats installed/inspected
• Child seats installed/inspected
• Wrong-way driving occurrences
• DUI arrests
• Traffic stops
• OUI arrests
• Wrecks by driving occurrences
• Child seats installed/inspected

MISSION

We will serve, protect, promote and defend the State of Arizona and its citizens in the pursuit of a better life.

LEADERSHIP

True leaders change things to make them better.

CORE BELIEFS

My responsibility is to...

Identify Problems

Understand Customer Needs

DO MORE GOOD

Improve Processes

Measure Results

CORE VALUES

• Do the right thing
• Commit to excellence
• Care about one another

ECONOMY

• Economic freedom
• Tax climate
• Spending by overnight visitors
• Unemployment
• Non-farm jobs – rate
• Foreign trade
• Per capita personal income
• New company formations
• Overnight visitors
• Labor force participation
• Private sector capital investment
• Population Growth
• Teens in pregnancy prevention program
• Physicians using prescription drug monitoring database
• Number of home visits provided
• Underserved food areas
• Delivery of mental health services

Customer Needs

• Removal rate of children from unsafe homes
• Child seats installed/inspected
• Wrong-way driving occurrences
• DUI arrests
• Traffic stops
• OUI arrests
• Wrecks by driving occurrences
• Child seats installed/inspected
• Violence against family
• Vandalism
• Arson
• Burglary
• Residential burglaries
• Home security systems
• Crime prevention services

GOVERNMENT AT THE SPEED OF BUSINESS:

• Decide Faster
• Respond Faster
• Resolve Faster
• Add More Services Online
• Save Tax Dollars

LEAD MEASURES

• Chronic absenteeism
• Increasing the number of A+ schools
• Improvement of C, D, and F schools
• High-quality school leadership
• Teacher retention
• Teacher pay
• Students enrolled in college & career preparation programs
• Postsecondary degrees, certifications, & credentials for low-income students
• Education investment

KEY FUNCTIONS

• Setting & implementing best practices in policy that foster critical thinking, communication & collaboration
• Creating meaningful standards, assessments, and accountability systems
• Recruiting and retaining quality educational professionals
• Closing the achievement gap for low-income and minority students
• Providing access and choice to high quality early learning
• Promoting rigorous pathways to postsecondary education based on student interests
• Strengthening the alignment of education outcomes to workforce needs

• Setting economic policy
• Making it easier to do business and embracing “start up state” positioning
• Developing, retaining, and attracting skilled workers
• Expanding, retaining, and attracting businesses
• Raising Arizona’s positive profile nationally and internationally
• Maintain and expand Arizona’s critical public assets and infrastructure
• Setting health policy
• Promoting active and healthy people
• Conserving resources for multiple benefits
• Ensuring appropriate access to healthcare services
• Ensuring healthy homes and workplaces
• Setting natural resource policy
• Promoting balanced land uses
• Ensuring sufficient water yield
• Ensuring water quality
• Improving air quality
• Setting safety policy
• Enforcing laws
• Deterring criminal activity
• Protecting children and families
• Providing law enforcement and fire services
• Managing Corrections
• Mitigating risk through prevention and education
• Promoting safe workplaces
• Coordinating emergency readiness
• Ensuring safe travel

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OUR SHARED VISION

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ARIZONA OPPORTUNITY FOR ALL

v 03-2020