



FOUNDATIONS:



Governor Doug Ducey

GOVERNMENT AT THE SPEED OF BUSINESS:

- Decide Faster
- Respond Faster
- Resolve Faster
- Add More Services Online
- Save Tax Dollars

ARIZONA
OPPORTUNITY FOR ALL

v. 03-2020

OUR SHARED VISION

<p>MISSION</p> <p>We will serve, protect, promote and defend the State of Arizona and its citizens in the pursuit of a better life.</p>	<p>LEADERSHIP</p> <p>True leaders change things to make them better.</p>	<p>CORE BELIEFS</p> <p>My responsibility is to ...</p>	<p>Identify Problems ↔ Improve Processes</p> <p>↑ DO MORE GOOD ↓</p> <p>Understand Customer Needs ↔ Measure Results</p>	<p>CORE VALUES</p> <ul style="list-style-type: none"> • Do the right thing • Commit to excellence • Care about one another
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KEY GOALS	<p>21st CENTURY EDUCATION</p> <p>Ensuring World Class Education</p> <p>GOAL COUNCIL CHAIR Kaitlin Harrier, Policy Advisor - Education</p>	<p>STRONG, INNOVATIVE ECONOMY</p> <p>Driving Economic Opportunity</p> <p>GOAL COUNCIL CHAIR Sandra Watson, Director - Commerce Authority Ben Blink, Policy Advisor</p>	<p>HEALTHY PEOPLE & COMMUNITIES</p> <p>Championing Healthy Communities</p> <p>GOAL COUNCIL CHAIR Wanda Wright, Director - Veteran's Services Christina Corieri, Senior Policy Advisor</p>	<p>SUSTAINABLE RESOURCES & RECREATION</p> <p>Conserving Natural Resources</p> <p>GOAL COUNCIL CHAIR Misael Cabrera, Director - Environmental Quality Chuck Podolak, Policy Advisor</p>	<p>SAFE COMMUNITIES</p> <p>Protecting Life and Property</p> <p>GOAL COUNCIL CHAIR Gilbert Orrantia, Director - Homeland Security Megan Fitzgerald, Policy Advisor</p>	<p>EFFICIENT & ACCOUNTABLE GOVERNMENT</p> <p>Accelerating Agency Performance</p> <p>GOAL COUNCIL CHAIR Daniel Ruiz, Chief of Operations</p>
MISSION OUTCOMES	<ul style="list-style-type: none"> • Quality early learning • 3rd grade reading • 8th grade math • High school completion • Youth enrolled in work or school • Postsecondary attainment • Post high school enrollment 	<ul style="list-style-type: none"> • Median household income • Per capita personal income • Foreign trade • Non-farm jobs - rate • Non-farm jobs - number • Unemployment • Spending by overnight visitors • Tax climate • Economic freedom 	<ul style="list-style-type: none"> • Mental health • Smoking • Deaths from drug and alcohol • Teen pregnancy • Infant mortality • Adult healthy weight 	<ul style="list-style-type: none"> • Acres impacted by wildfires • Healthy wildlife population/habitat • Lake Mead level • Percent population drinking within federal limits • Percent population breathing air within federal limits 	<ul style="list-style-type: none"> • Violent crime • Property crime • Border strike force seizures • Rate of out-of-home placements • Injured workers • Traffic fatalities • Wildfire property destruction mitigation • Acres burned in unwanted wildland fires • Recidivism • Juvenile recidivism 	<ul style="list-style-type: none"> • Tax Reduction • Government savings • Credit rating • Transparency • State debt • Government operations
LEAD MEASURES	<ul style="list-style-type: none"> • Chronic absenteeism • Increasing the number of A & B schools • Improvement of C, D, and F schools • High-quality school leadership • Teacher retention • Teacher pay • Students enrolled in college & career preparedness programs • Postsecondary degrees, certifications & credentials for low-income students • Education investment 	<ul style="list-style-type: none"> • New company formations • Overnight visitors • Labor force participation • Private sector capital investment • Population Growth 	<ul style="list-style-type: none"> • Teens in pregnancy prevention program • Physicians using prescription drug monitoring database • Number of home visits provided • Underserved food areas • Delivery of mental health services 	<ul style="list-style-type: none"> • Forest acres treated • Active management actions taken to maintain and improve wildlife populations • Probability Lake Mead will fall below 1,025 ft. • Public water systems delivering water above federal limits • Days exceeding federal limits for ozone and dust 	<ul style="list-style-type: none"> • Foster care permanency • Removal rate of children from unsafe homes • Workplace safety • Wildfire awareness in at risk communities • Fire risk to people and places • Successful community supervision completion • Youth successful community supervision completion • Traffic stops • DUI arrests • Wrong-way driving occurrences • Child seats installed/inspected 	<ul style="list-style-type: none"> • State employees • Regrettable attrition • IT performance • Administrative rules eliminated • Government spending • Services online • Speed of service
KEY FUNCTIONS	<ul style="list-style-type: none"> • Setting & implementing best practices in policy that foster critical thinking, communication & collaboration • Creating meaningful standards, assessments, and accountability systems • Recruiting and retaining quality educational professionals • Closing the achievement gap for low-income and minority students • Providing access and choice to high-quality early learning • Promoting rigorous pathways to postsecondary education based on student interests • Strengthening the alignment of education outcomes to workforce needs 	<ul style="list-style-type: none"> • Setting economic policy • Making it easier to do business and embracing "start-up state" positioning • Developing, retaining, and attracting skilled workers • Expanding, retaining, and attracting businesses • Raising Arizona's positive profile nationally and internationally • Maintain and expand Arizona's critical public assets and infrastructure 	<ul style="list-style-type: none"> • Setting health policy • Promoting active and healthy people • Conserving resources for multiple benefits • Ensuring appropriate access to healthcare services • Ensuring healthy homes and workplaces 	<ul style="list-style-type: none"> • Setting natural resource policy • Promoting balanced land uses • Ensuring sufficient water yield • Ensuring water quality • Improving air quality 	<ul style="list-style-type: none"> • Setting safety policy • Enforcing laws • Deterring criminal activity • Protecting children and families • Providing law enforcement and fire services • Managing Corrections • Mitigating risk through prevention and education • Promoting safe workplaces • Coordinating emergency readiness • Ensuring safe travel 	<ul style="list-style-type: none"> • Planning and reviewing performance • Improving processes • Attracting, developing, and retaining talent • Delivering world-class procurement • Driving innovative IT solutions • Optimizing physical assets • Managing risk • Balancing the budget • Streamlining regulatory environment