OUR SHARED VISION

FOUNDATIONS:

MISSION
We will serve, protect, promote and defend the State of Arizona and its citizens in the pursuit of a better life.

LEADERSHIP
True leaders change things to make them better.

CORE BELIEFS
My responsibility is to …

Identify Problems → Improve Processes
DO MORE GOOD
Understand Customer Needs ← Measure Results

CORE VALUES
- Do the right thing
- Commit to excellence
- Care about one another

Governor Doug Ducey

GOVERNMENT AT THE SPEED OF BUSINESS:
- Decide Faster
- Respond Faster
- Resolve Faster
- Add More Services Online
- Save Tax Dollars

ARIZONA
OPPORTUNITY FOR ALL

KEY GOALS	21st CENTURY EDUCATION — Ensuring World Class Education	STRONG, INNOVATIVE ECONOMY — Driving Economic Opportunity	HEALTHY PEOPLE & COMMUNITIES — Championing Healthy Communities	SUSTAINABLE RESOURCES & RECREATION — Conserving Natural Resources	SAFE COMMUNITIES — Protecting Life and Property	EFFICIENT & ACCOUNTABLE GOVERNMENT — Accelerating Agency Performance
GOAL COUNCIL CHAIR	Kaitlin Harrier, Policy Advisor – Education	Sandra Watson, Director – Commerce Authority; Ben Blink, Policy Advisor	Wanda Wright, Director – Veteran's Services; Christina Corieri, Senior Policy Advisor	Misael Cabrera, Director – Environmental Quality; Chuck Podolak, Policy Advisor	Gilbert Orrantia, Director – Homeland Security; Megan Fitzgerald, Policy Advisor	Daniel Ruiz, Chief of Operations
MISSION OUTCOMES	• Quality early learning • 3rd grade reading • 8th grade math • High school completion • Youth enrolled in work or school • Postsecondary attainment • Post high school enrollment	• Median household income • Per capita personal income • Foreign trade • Non-farm jobs – rate • Non-farm jobs – number • Unemployment • Spending by overnight visitors • Tax climate • Economic freedom	• Mental health • Smoking • Deaths from drug and alcohol • Teen pregnancy • Infant mortality • Adult healthy weight	• Acres impacted by wildfires • Healthy wildlife population/habitat • Lake Mead level • Percent population drinking within federal limits • Percent population breathing air within federal limits	• Violent crime • Property crime • Border strike force seizures • Rate of out-of-home placements • Injured workers • Traffic fatalities • Wildfire property destruction mitigation • Acres burned in unwanted wildland fires • Recidivism • Juvenile recidivism	• Tax Reduction • Government savings • Credit rating • Transparency • State debt • Government operations
LEAD MEASURES	• Chronic absenteeism • Increasing the number of A & B schools • Improvement of C, D, and F schools • High-quality school leadership • Teacher retention • Teacher pay • Students enrolled in college & career preparedness programs • Postsecondary degrees, certifications & credentials for low-income students • Education investment	• New company formations • Overnight visitors • Labor force participation • Private sector capital investment • Population Growth	• Teens in pregnancy prevention program • Physicians using prescription drug monitoring database • Number of home visits provided • Underserved food areas • Delivery of mental health services	• Forest acres treated • Active management actions taken to maintain and improve wildlife populations • Probability Lake Mead will fall below 1,025 ft. • Public water systems delivering water above federal limits • Days exceeding federal limits for ozone and dust	• Foster care permanency • Removal rate of children from unsafe homes • Workplace safety • Wildfire awareness in at risk communities • Fire risk to people and places • Successful community supervision completion • Youth successful community supervision completion • Traffic stops • DUI arrests • Wrong-way driving occurrences • Child seats installed/inspected	• State employees • Regrettable attrition • IT performance • Administrative rules eliminated • Government spending • Services online • Speed of service
KEY FUNCTIONS	• Setting & implementing best practices in policy that foster critical thinking, communication & collaboration • Creating meaningful standards, assessments, and accountability systems • Recruiting and retaining quality educational professionals • Closing the achievement gap for low-income and minority students • Providing access and choice to high-quality early learning • Promoting rigorous pathways to postsecondary education based on student interests • Strengthening the alignment of education outcomes to workforce needs	• Setting economic policy • Making it easier to do business and embracing "start-up state" positioning • Developing, retaining, and attracting skilled workers • Expanding, retaining, and attracting businesses • Raising Arizona's positive profile nationally and internationally • Maintain and expand Arizona's critical public assets and infrastructure	• Setting health policy • Promoting active and healthy people • Conserving resources for multiple benefits • Ensuring appropriate access to healthcare services • Ensuring healthy homes and workplaces	• Setting natural resource policy • Promoting balanced land uses • Ensuring sufficient water yield • Ensuring water quality • Improving air quality	• Setting safety policy • Enforcing laws • Deterring criminal activity • Protecting children and families • Providing law enforcement and fire services • Managing Corrections • Mitigating risk through prevention and education • Promoting safe workplaces • Coordinating emergency readiness • Ensuring safe travel	• Planning and reviewing performance • Improving processes • Attracting, developing, and retaining talent • Delivering world-class procurement • Driving innovative IT solutions • Optimizing physical assets • Managing risk • Balancing the budget • Streamlining regulatory environment